# **Return of Organization Exempt From Income Tax**

Form **990** 

Department of the Treasury Internal Revenue Service Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

► Do not enter Social Security numbers on this form as it may be made public.

▶ Information about Form 990 and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

2018

Open to Public Inspection

A F	or th	e 201	8 calendar year, or tax year begin	ning 10/	01, <b>2018</b> ,	and e	nding	_	09	/30,20	19	
<b>B</b> 0	heck if a	onlicable:	C Name of organization					D Employer i	dentific	cation num	ber	
	_		MADISON SQUARE BOYS &	GIRLS CLUB, INC	С.			<b>.</b>		_		
	Addre chang		Doing Business As					13-559				
	Name	change	Number and street (or P.O. box if mail is r	not delivered to street address	S)	Room/s	uite	E Telephone				
	Initia	return	250 BRADHURST AVENUE	.=.				(212) 7	60-9	600		
	Term	inated	City or town, state or province, country, a	ind ZIP or foreign postal code						2.77	0.57	017
	returi		NEW YORK, NY 10039  F Name and address of principal officer:	min Maginiami	7.7.7			G Gross rece			1 .	,917.
	pend		250 BRADHURST AVENUE,	TIM MCCHRISTI				subordinat	es?	-	Yes	X No
_	T		11	· · · · · · · · · · · · · · · · · · ·			T	H(b) Are all subd			Yes [	No
÷		empt st	tatus: X   501(c)(3)   501(c) ( WWW.MADISONSQUARE.ORG	)    (insert no.)	4947(a)(1) c	or	527	+		t. (see instruc	tions)	
_				Association Other			/oor of form o	H(c) Group execution: 1946 N			mioilo	NY
	art I		mmary	Association   Other		L 1	ear or rorma	IIIOII. 1940 IV	State	or regar do	micile.	
			y describe the organization's mission or	r most significant activities	· TO SAV	7F. AN	D ENHAN	JCE THE L	TVES	OF NY		
Φ		BOY	S AND GIRLS WHO BY MEANS	THOSE SIGNINGANT ACTIVITIES	JD/OR SC	CTAL	FACTOR	RS ARE				
anc			T IN NEED OF ITS SERVICE									
ern	2		k this box  if the organization di		s or dispose	d of mo	 re than 25%	 6 of its net asse				
Governance	3		per of voting members of the governing						3			61.
જ	4	Numb	per of independent voting members of the	he governing body (Part \	/I, line 1b)				4			61.
ties	5	Total	number of individuals employed in cale	endar year 2018 (Part V, lin	ne 2a)				5			259.
Activities &	6		number of volunteers (estimate if necess						6			75.
Ä	7a	Total	unrelated business revenue from Part VI	III, column (C), line 12					7a			0
			nrelated business taxable income from F						7b			0
								Prior Year			rent Ye	
<u>o</u>	8	Contr	ibutions and grants (Part VIII, line 1h)	$\neg dash$	9,979,2		7		,922			
Revenue	9	Progr	am service revenue (Part VIII, line 2g)		PUBLIC IN	Y FOR		175,7				,609
Rev	10		tment income (Part VIII, column (A), line				<b></b>	5,852,0				,629
_	11		revenue (Part VIII, column (A), lines 5,					-636,8				,805
	12		revenue - add lines 8 through 11 (must					15,370,2		15		,355.
	13		s and similar amounts paid (Part IX, colu					45,4	0.			,859
	14		fits paid to or for members (Part IX, colur					7,079,4		7	706	,829.
ses	15		es, other compensation, employee bene		19,2		/	, 700	,029. 0			
Expenses	16a	Profes	ssional fundraising fees (Part IX, column		19,2	.00.						
Ä	17		fundraising expenses (Part IX, column (E					3,295,3	48	6	554	,461.
	18	Total	expenses (Part IX, column (A), lines 11a expenses. Add lines 13-17 (must equal	a-11u, 111-24e) Part IX column (Λ) line 3			• •	10,439,5				,149.
	19		nue less expenses. Subtract line 18 from					4,930,7			-	,206
or		110101	Table 1033 experises. Gabitaet line 10 from	111110 12		<u></u>		nning of Current	_	End	of Year	
Net Assets or Fund Balances	20	Total	assets (Part X, line 16)				<u> </u>	108,153,3		105	,626	,744.
Ass I Ba	21		liabilities (Part X, line 26)				• •	2,755,8	00.	3	,152	,288.
Fee	22		ssets or fund balances. Subtract line 21					105,397,5	00.	102	,474	,456.
Pa	art II	Si	gnature Block				·					
Un	der pe	nalties	of perjury, I declare that I have examined thi complete. Declaration of preparer (other than	s return, including accompa	nying schedu	les and	statements,	and to the best	of my k	knowledge	and be	lief, it is
-tiu	e, corre	li, and	Complete. Declaration of preparer (other than	officer) is based off all liftor	nation of wind	лі ріера	ilei ilas aliy k	Trowledge.				
ei.												
Sig He	-		Signature of officer					Date				
116	16											
			Type or print name and title			15.						
Paid	d		/Type preparer's name	Preparer's signature		Date	:	Check	'''	PTIN PO1221	2016	
	parer	AAR	, DVD IID					self-emplo	•	P01333		
	Only		s name BKD, LLP					Firm's EIN		016026		
N/a-	, the '		s address 1155 AVENUE OF THE AMERI					Phone no.		.867.4		<del></del>
			cuss this return with the preparer showr	,	<i>.</i>	<u></u>					es 000	No (2018)
гor	гаре	ı work	Reduction Act Notice, see the separate	e การแนบเเอกร.						⊢orr	… プグリ	(∠U18)

MADISON SQUARE BOYS & GIRLS CLUB, INC. 13-5596792 Form 990 (2018) Page 2 Part III Statement of Program Service Accomplishments Check if Schedule O contains a response or note to any line in this Part III Briefly describe the organization's mission: TO SAVE AND ENHANCE THE LIVES OF NYC BOYS AND GIRLS WHO BY MEANS OF ECONOMIC AND/OR SOCIAL FACTORS ARE MOST IN NEED OF ITS SERVICES. 2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? If "Yes," describe these new services on Schedule O. 3 Did the organization cease conducting, or make significant changes in how it conducts, any program services?..... If "Yes," describe these changes on Schedule O. 4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported. 4a (Code: ) (Expenses \$ 2,970,688. including grants of \$ ) (Revenue \$ HEALTHY LIFESTYLES: ENCOURAGES OUR MEMBERS TO ADOPT A HEALTHY DIET PRACTICE POSITIVE LIFESTYLE CHOICES AND MAKE A LIFELONG COMMITMENT TO FITNESS. MEMBERS PARTICIPATE IN DAILY FITNESS CHALLENGES, AND ENJOY A WIDE RANGE OF INTRAMURAL SPORTS ACTIVITIES IN THE CLUB GYMS, POOLS AND DANCE FACILITIES. THE CLUBS PROVIDE HEALTHY FOOD TOOUR MEMBERS EVERY DAY, HELP YOUNG PEOPLE MAKE NUTRITION AND WELLNESS HABITS A DAILY PRACTICE, AND EMPOWER YOUTH TO AVOID TOBACCO, ALCOHOL AND DRUGS. IN 2019, 4,332 MEMBERS PARTICIPATED IN OUR HEALTHY LIFESTYLES PROGRAMS AND 100% ENGAGED IN REGULAR PHYSICAL ACTIVITY ) (Revenue \$ **4b** (Code: ) (Expenses \$ 1,611,906. including grants of \$ ATTACHMENT **4c** (Code: ) (Expenses \$ 4,877,892. including grants of \$ 588,859. ) (Revenue \$ ATTACHMENT 2

**4d** Other program services (Describe in Schedule O.) (Expenses \$

including grants of \$

) (Revenue \$

**4e** Total program service expenses ▶

9,460,486.

Form 990 (2018)

Part IV Page 3

Part	t IV Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"			
	complete Schedule A	1	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to			
	candidates for public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h)			
	election in effect during the tax year? If "Yes," complete Schedule C, Part II	4		X
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues,			
	assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III .	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors			
	have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If			
	"Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes,"			
	complete Schedule D, Part III	8		X
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a			
	custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or	_		3.7
	debt negotiation services? If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted		v	
	endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V.	10	X	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI,			
_	VII, VIII, IX, or X as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	Х	
h	Did the organization report an amount for investments-other securities in Part X, line 12 that is 5% or more	па	- 21	
b	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		Х
c	Did the organization report an amount for investments-program related in Part X, line 13 that is 5% or more	110		
·	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		Х
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets			
	reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		X
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х	
	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f		Х
12 a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a		X
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If			
	"Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional .	12b	Х	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking,			
	fundraising, business, investment, and program service activities outside the United States, or aggregate			
	foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or			
	for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other			3.7
	assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on			37
40	Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on	10	Х	
10	Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18		
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a?	10		Х
20 ~	If "Yes," complete Schedule G, Part III	19 20a		X
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20a 20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or	200		
- '	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Х	

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Part	V Checklist of Required Schedules (continued)			
			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	X	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the			
	organization's current and former officers, directors, trustees, key employees, and highest compensated			
	employees? If "Yes," complete Schedule J	23	X	
24 a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than			
	\$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b			3.7
	through 24d and complete Schedule K. If "No," go to line 25a	24a		X
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year			
له.	to defease any tax-exempt bonds?	24c		
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25 a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		Х
h	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior	ZJa		21
b	year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?			
	If "Yes," complete Schedule L, Part I	25b		Х
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any	200		
	current or former officers, directors, trustees, key employees, highest compensated employees, or			
	disqualified persons? If "Yes," complete Schedule L, Part II.	26		Х
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee,			
	substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		Х
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L,			
	Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		Х
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete			
	Schedule L, Part IV	28b		X
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof)			
	was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c	X	
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	X	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified			3.5
	conservation contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		Λ
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes,"	32		Х
33	complete Schedule N, Part II	32		21
33	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		Х
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III,	33		
٠.	or IV, and Part V, line 1	34	X	
35 a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Х	
	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a			
	controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Х	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable			
	related organization? If "Yes," complete Schedule R, Part V, line 2	36	Х	
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		Х
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and			
	19? <b>Note.</b> All Form 990 filers are required to complete Schedule O.	38	X	
Part				
	Check if Schedule O contains a response or note to any line in this Part V			
			Yes	No
	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable			
	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and	4.		
	reportable gaming (gambling) winnings to prize winners?	1c		<u> </u>

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Par	Statements Regarding Other IRS Filings and Tax Compliance (continued)			
			Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			ĺ
	Statements, filed for the calendar year ending with or within the year covered by this return. 259			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Х	
	<b>Note.</b> If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> (see instructions)			
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		Х
	If "Yes," has it filed a Form 990-T for this year? <i>If "No" to line 3b, provide an explanation in Schedule O</i>	3b		
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over,			
74	a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		Х
h	If "Yes," enter the name of the foreign country:			
D	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			ĺ
E 0		5a		Х
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5b		X
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5c		
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	30		
ьа	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization	60		Х
	solicit any contributions that were not tax deductible as charitable contributions?	6a		- 21
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or	C.L.		
_	gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods	_	37	
	and services provided to the payor?	7a	X	
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was	_		3.7
	required to file Form 8282?	7c		X
	If "Yes," indicate the number of Forms 8282 filed during the year			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		X
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the			
	sponsoring organization have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
	Section 501(c)(7) organizations. Enter:			i
а	Initiation fees and capital contributions included on Part VIII, line 12			i
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			i
	Section 501(c)(12) organizations. Enter:			i
	Gross income from members or shareholders			i
	Gross income from other sources (Do not net amounts due or paid to other sources			i
	against amounts due or received from them.)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			i
-	Is the organization licensed to issue qualified health plans in more than one state?	13a		
-	<b>Note.</b> See the instructions for additional information the organization must report on Schedule O.			
h	Enter the amount of reserves the organization is required to maintain by the states in which			ĺ
	the organization is licensed to issue qualified health plans			
c	Enter the amount of reserves on hand			
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		Х
	If "Yes," has it filed a Form 720 to report these payments? <i>If "No," provide an explanation in Schedule O</i>	14b		
	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or			
15	excess parachute payment(s) during the year?	15		Х
	If "Yes," see instructions and file Form 4720, Schedule N.			
16		16		Х
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income? If "Yes," complete Form 4720, Schedule O.	10		
	ii res, complete i unii 4720, conedule O.			

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI

Sect	ion A. Governing Body and Management		• • •	
0000	1011 A. COVETTINING DOUG WING MICHAESEMENT.		Yes	No
4.	Enter the number of voting members of the governing body at the end of the tax year.			
1a	Enter the number of voting members of the governing body at the end of the tax year	1		
	if the governing body delegated broad authority to an executive committee or similar			
	committee, explain in Schedule O.  Enter the number of voting members included in line 1a, above, who are independent.  1b			
b	Enter the number of voting members included in line 1a, above, who are independent	1		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with	2	Х	
_	any other officer, director, trustee, or key employee?			<del>                                     </del>
3	Did the organization delegate control over management duties customarily performed by or under the direct	3		Х
	supervision of officers, directors, or trustees, or key employees to a management company or other person?	4		X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	5		X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	6		X
6	Did the organization have members or stockholders?	<b>–</b>		
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint	7a		Х
	one or more members of the governing body?	/ a		
b	Are any governance decisions of the organization reserved to (or subject to approval by) members,	7b		Х
•	stockholders, or persons other than the governing body?	7.0		
8	Did the organization contemporaneously document the meetings held or written actions undertaken during			
	the year by the following:	8a	Х	
a	The governing body?	8b	X	<del>                                     </del>
b	Each committee with authority to act on behalf of the governing body?	05		
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		Х
Secti	ion B. Policies (This Section B requests information about policies not required by the Internal Revenue		, )	
OCOL	on b. I ondies (This decison b requests information about policies not required by the informat Neventee	Oodo	Yes	No
40-	Did the expenientian base level aboutors branches as offiliates?	10a	X	
	Did the organization have local chapters, branches, or affiliates?	104		
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters,	10b	Х	
44-	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	11a	X	
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	114		
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.	12a	Х	
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	124		
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give	12b	Х	
_	rise to conflicts?	120		
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes,"	12c	Х	
12	describe in Schedule O how this was done	13	X	
13	Did the organization have a written whistleblower policy?	14	X	
14	Did the organization have a written document retention and destruction policy?			
15	Did the process for determining compensation of the following persons include a review and approval by independent persons compensation and contemporare substantiation of the deliberation and decision?			
_	independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?  The organization's CEO, Executive Director, or top management official	15a	Х	
d L	Other officers or key employees of the organization	15b	X	
b	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).	. 3.3		
160	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement			
16a	with a taxable entity during the year?	16a		Х
h	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its	100		
b	participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the			
	organization's exempt status with respect to such arrangements?	16b		
Sect	ion C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed $ ightharpoonup$			
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A if applicable), 990, and 990-	(Sec	tion 5	(01(c)
10	(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.  X Own website Another's website X Upon request Other (explain in Schedule O)	(000	tion o	, o i (c)
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of int	erest	policy	, and
	financial statements available to the public during the tax year.			
20	State the name, address, and telephone number of the person who possesses the organization's books and record JEFFREY DOLD 250 BRADHURST AVENUE NEW YORK, NY 10039	ls ▶		

Form **990** (2018)

# Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

	Check this box if neither	the organization nor	r any related o	rganization compensated	d any current officer, director, or trustee.

(A) Name and Title	(B) Average hours per week (list any hours for	box, office	not ch unles er and	s pe l a d	more rson lirect	e than o	an ee)	(D)  Reportable compensation from the	(E)  Reportable compensation from related organizations	(F) Estimated amount of other compensation
	related organizations below dotted line)	랔호	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and related organizations
(1)VICTOR F. GANZI	1.00									
CO-CHAIRMAN OF THE BOARD	0.	Х		х				0.	0.	0.
(2)MICHAEL S. GELTZEILER	1.00									
CO-CHAIRMAN OF THE BOARD	0.	Х		Х				0.	0.	0.
(3)BRUCE S. GELB	1.00									
VICE CHAIRMAN OF THE BOARD	0.	Х		Х				0.	0.	0.
(4)THOMAS S. MURPHY	1.00									
VICE CHAIRMAN OF THE BOARD	0.	Х		Х				0.	0.	0.
(5)RICHARD EADDY	1.00									
CO-PRESIDENT	0.	X		Х				0.	0.	0.
(6)BARRY I. BREGMAN	1.00									
CHAIRMAN OF EXECUTIVE COMMITTE	.25	Х		Χ				0.	0.	0.
(7)NICHOLAS F. TOMMASINO	1.00									
SENIOR VICE PRESIDENT	.25	Х		Χ				0.	0.	0.
(8)MYLES D. GILLESPIE	1.00									
VICE CHAIRMAN OF THE BOARD	0.	Х		Χ				0.	0.	0.
(9)DANIEL L. MOSLEY	1.00									
CHAIRMAN OF THE NOMINATING COM	0.	Х		Χ				0.	0.	0.
(10)JOHN BINNIE	1.00									
TREASURER/SECRETARY	.25	X		Χ				0.	0.	0.
(11)GINA BRUZZICHESI	1.00									
VICE PRESIDENT	0.	X		Х				0.	0.	0.
(12)FRANK FORTINO	1.00									
VICE PRESIDENT	0.	X		Х				0.	0.	0.
(13)PATRICK GALLAGHER	1.00									
VICE PRESIDENT	0.	X		Х				0.	0.	0.
(14)JOSEPH GANTZ	1.00									
VICE PRESIDENT	0.	X		Х				0.	0.	0.

Form **990** (2018)

JSA.

Page 8

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

Form 990 (2018)

(A)	(B)			(0	C)			(D)	(E)	(F)
Name and title	Average	(40	4 1		sition	. 41		Reportable	Reportable	Estimated
	hours per week (list any	,				e than o is both		compensation from	compensation from related	amount of other
	hours for	office	r and	dad		or/trust	ee)	the	organizations	compensation
	related	Indi or d	Inst	Officer	Key	High	Former	organization	(W-2/1099-MISC)	from the
	organizations below dotted	vidu	itutio	cer	emp	Highest cc employee	ner	(W-2/1099-MISC)		organization and related
	line)	al tr	onal		Key employee	com				organizations
		Individual trustee or director	Institutional trustee		e	npen				
		Ф	tee			compensated				
15) DON DEVINE	1.00					ğ				
15) DON DEVINE CO-PRESIDENT	0.			37				0	0.	0
16) BRIAN HOESTEREY	1.00	X		Х				0.	0.	0.
VICE PRESIDENT	1.00			37				0	0.	0
17) KENNETH B. MARLIN	1.00	X		Х				0.	0.	0.
VICE PRESIDENT	+			37				0	0	0
	0.	X		Х				0.	0.	0.
18) RONALD PORTER	1.00	3.7		37						0
VICE PRESIDENT 19) ADAM L. REEDER	0.	X		Х				0.	0.	0.
	1.00	3.7		37						0
VICE PRESIDENT		X		Х				0.	0.	0.
20) JOHN H. STARR VICE PRESIDENT	1.00	3.7		37						0
21) BARBARA A. TAYLOR	0.	X		Х				0.	0.	0.
	1.00	3.7		37						0
VICE PRESIDENT 22) LEO P. ARNABOLDI III		X		Х				0.	0.	0.
22) LEO P. ARNABOLDI III VICE PRESIDENT	1.00	3.7		37					0.	0
	1.00	X		Х				0.	0.	0.
23) LEO P. ARNABOLDI, JR. TRUSTEE	1.00							0	0.	0
24) POPPY HARLOW	1.00	X						0.	0.	0.
TRUSTEE	1.00							0	0.	0
25) DAN DONNELLY	1.00	X						0.	0.	0.
	1.00	3.7								0
TRUSTEE	0.	X						0.	0.	0.
1b Sub-total									- 1	
c Total from continuation sheets to Part VII, S								1,363,719. 1,363,719.	0.	303,168.
d Total (add lines 1b and 1c)							<u> </u>		- 1	303,168.
2 Total number of individuals (including but not reportable compensation from the organization		nose		d al	bove	e) who	o re	eceived more than	\$100,000 of	
										Yes No
3 Did the organization list any former office	er, directo	r, or	tru	ıste	e,	key e	emp	loyee, or highes	t compensated	
employee on line 1a? If "Yes," complete Sched										3 X
4 For any individual listed on line 1a, is the										
organization and related organizations gro	eater than	\$15	0.0	00?	) If	"Yes	S."	complete Schedu	le J for such	
individual										4 X
5 Did any person listed on line 1a receive or										
for services rendered to the organization? If "Y										5 X
Section B. Independent Contractors										
4. Complete this table for your five highest som							1	la a 4 a a 2 a al	th = = #4.00 000 =	

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
ATTACHMENT 3		

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ► 5

Part VII

Form 990 (2018)

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)										ed)		
(A) Name and title	(B) Average hours per week (list any hours for	box,	unles er and	ss pe d a d	ition more rson irect	e than o	an ee)	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	am	(F) timated count of other pensation	f
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	orga and	om the anizatio d related inization	t
26) WILLIAM FEEHAN	1.00											
TRUSTEE	0.	Х						0.	0.			0.
27) KEITH FLEISCHMAN	1.00											
TRUSTEE	0.	Х						0.	0.			0.
28) THOMAS FORTIN	1.00											
TRUSTEE	0.	X						0.	0.			0.
29) STEPHEN GALLUCCI	1.00											
TRUSTEE	0.	X						0.	0.			0.
30) ROBBIN MELE GAUDIERI	1.00											
TRUSTEE	0.	Х						0.	0.			0.
31) JOHN GELB	1.00											
TRUSTEE	0.	Х						0.	0.			0.
32) DAVID J. GOLDRING	1.00											
TRUSTEE	0.	Х						0.	0.			0.
33) HOPE KNIGHT	1.00											
TRUSTEE	0.	Х						0.	0.			0.
34) JOHN MCDONOUGH	1.00											
TRUSTEE	0.	Х						0.	0.			0.
35) STEVEN MIYAO	1.00											
TRUSTEE	0.	Х						0.	0.			0.
36) JOSHUA NOVAK	1.00											
TRUSTEE	0.	Х						0.	0.			0.
							_					
1b Sub-total c Total from continuation sheets to Part VII, S	ootion A			• •								
d Total (add lines 1b and 1c)			• •	• •	• •							
2 Total number of individuals (including but not						2) who	- ro	coived more than	\$100,000 of			
reportable compensation from the organization		1036	11310 7	uai	JOVE	S) WIIC	<i>J</i> 10	scerved more man	ψ100,000 01			
											Yes	No
2 Did the constitution list and former office			4								163	NO
3 Did the organization list any former offic employee on line 1a? If "Yes," complete Schedu										3	Х	
										3	21	
4 For any individual listed on line 1a, is the	sum of rep	ortab	le d	com	pen	sation	n ai	nd other compens	sation from the			
organization and related organizations gre											v	
individual										4	X	
5 Did any person listed on line 1a receive or												37
for services rendered to the organization? If "Ye	es," comple	te Sch	nedu	ıle J	tor	such	per	son		5		X
Section B. Independent Contractors												
1 Complete this table for your five highest com	pensated in	ndepe	ende	ent o	cont	tracto	rs t	hat received more	e than \$100,000 c	f		

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation

Form 990 (2018) Page **8** 

Part VII Section A. Officers, Directors, Tr	ustees, Ke	y En	plo	yee	es,	and F	lig	hest Compensat	ed Employees (d	continued)
(A) Name and title	(B) Average hours per week (list any hours for related organizations	box,	unles er and	Pos heck ss pe	rson lirect	e than o is both or/trust employ	an	(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization
27) DAVID I DEGVED	below dotted line)	Individual trustee or director	Institutional trustee	,	Key employee	Highest compensated employee	, , , , , , , , , , , , , , , , , , ,			and related organizations
37) DAVID J. PECKER TRUSTEE	1.00	X						0.	0.	0.
38) MATTHEW PETERSEN TRUSTEE	1.00	Х						0.	0.	0.
39) MICHAEL PUGH TRUSTEE	1.00	Х						0.	0.	0.
40) BARRY RODRIGUES TRUSTEE	1.00	Х						0.	0.	0.
41) MAURO C. ROMITA TRUSTEE	1.00	Х						0.	0.	0.
42) NICK RUDD TRUSTEE	1.00	Х						0.	0.	0.
43) MITCHELL SCHERZER TRUSTEE	1.00	X						0.	0.	0.
44) PETER SERPICO TRUSTEE	1.00	X						0.	0.	0.
45) JERRY M. SESLOWE TRUSTEE	1.00	Х						0.	0.	0.
46) PETER SCHEMAN TRUSTEE	1.00	Х						0.	0.	0.
47) ALLISON SHURE TRUSTEE	1.00	Х						0.	0.	0.
1b Sub-total c Total from continuation sheets to Part VII, S d Total (add lines 1b and 1c)	<u></u>						<b>&gt; &gt;</b>		D400 000 -f	
Total number of individuals (including but not reportable compensation from the organization)		nose	liste 7	a aı	DOV	e) wnd	o re	eceived more than	\$100,000 of	
3 Did the organization list any former offi employee on line 1a? If "Yes," complete Sched										Yes No
4 For any individual listed on line 1a, is the organization and related organizations guindividual.	sum of repreater than	oortab \$15	ole c 50,0	com 00?	per	satior "Yes	n a	nd other compens	sation from the le J for such	4 X
5 Did any person listed on line 1a receive or for services rendered to the organization? If ")	accrue co	mpen	sati	on f	fron	n any	un	related organization	on or individual	5 X
Section B. Independent Contractors	•								·	

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation

Form 990 (2018) Page

Part VII Section A. Officers, Directors, Tru	ıstees, Ke	y En	plo	yee	es,	and H	lig	hest Compensat	ed Employees (d	continued)							
(A) Name and title	(B) Average hours per week (list any hours for	(do r box, office	not ch unles	Pos heck ss pe	cition more rson lirect	e than o is both or/trust	one an	(D)  Reportable compensation from the	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation							
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and related organizations							
48) NATHAN SLEEPER TRUSTEE	1.00	Х						0.	0.	0							
49) ELIZABETH VELEZ	1.00																
TRUSTEE 50) JEFFREY VOLLING	1.00	X						0.	0.	0							
TRUSTEE	. 25	Х						0.	0.	0							
51) ROY WEATHERS TRUSTEE	$\frac{1.00}{0.}$	X						0.	0.	0							
52) SEAN WOODROFFE	1.00								0.								
TRUSTEE	0.	Х						0.	0.	0							
53) FRED ARGIR	1.00																
TRUSTEE	0.	X						0.	0.	0							
54) HEATHER BELLINI	1.00																
TRUSTEE	0.	Х						0.	0.	0							
55) KEITH E. DURST	1.00																
TRUSTEE	0.	X						0.	0.	0							
56) STEVEN S. ELBAUM	1.00								_								
TRUSTEE	0.	X						0.	0.	0							
57) T. KENNETH FARRELL	1.00									0							
TRUSTEE 58) STUART LEMPERT	0.	X						0.	0.	0							
58) STUART LEMPERT TRUSTEE	$\frac{1.00}{0.}$	X						0.	0.	0							
1b Sub-total							<b></b>										
c Total from continuation sheets to Part VII, S	ection A						<b>&gt;</b>										
d Total (add lines 1b and 1c)							<b>&gt;</b>										
2 Total number of individuals (including but not reportable compensation from the organization		hose		d al	bove	e) who	o re	eceived more than	\$100,000 of								
										Yes No							
	B Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual																
4 For any individual listed on line 1a, is the organization and related organizations gro	4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such																
individual										4 X							
5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person																	
Section B. Independent Contractors																	
<ol> <li>Complete this table for your five highest com</li> </ol>	pensated in	ndene	ende	ent o	con	tracto	rs t	hat received more	than \$100,000 c	1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of							

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation

Form 990 (2018) Page

(A)	(B)			"	C)			(D)	(E)		(F)	
Name and title	Average hours per week (list any hours for	box,	unles er and	Pos neck ss pe d a d	ition more rson lirect	than o	an ee)	Reportable compensation from the	Reportable compensation from related organizations	am	stimated nount of other pensation	f
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	org: and	om the anizatio d related anization	d
59) FRED PICCIRILLO	1.00							_	_			
TRUSTEE	0.	Х						0.	0.			0
60) VANESSA TOUMA	1.00	37						0				0
TRUSTEE 61) JARRETT TURNER	1.00	X						0.	0.			0
TRUSTEE	1.00	X						0.	0.			0
62) TIM MCCHRISTIAN	34.00	21						0.	0.			
EXECUTIVE DIRECTOR	1.00			Х				308,843.	0.		28,7	783.
63) JEFFREY DOLD	34.00											
CHIEF FINANCIAL OFFICER	1.00			Х				187,932.	0.		66,3	397.
64) STEVEN MELTON	35.00											
CHIEF OPERATING OFFICER	0.			Х				227,932.	0.		39,1	46.
65) SALINA MUELLICH	35.00											
CHIEF ADVANCEMENT OFFICER	0.				Х			157,784.	0.		46,5	579.
66) ANTONIO FORT	35.00											
DIR. OF CLUBHOUSE OPERATIONS	0.					X		104,813.	0.		41,0	)19
67) KENDRA WILSON	35.00											
DIRECTOR, HR BUSINESS PARTNER	0.					Х		100,633.	0.		31,2	222
68) JOSEPH PATULEIA	0.							085 800			F0 0	
FORMER EXECUTIVE DIRECTOR	0.						Х	275,782.	0.		50,0	122.
	<del> </del>											
1b Sub-total c Total from continuation sheets to Part VII, S							<b>&gt;</b>					
d Total (add lines 1b and 1c)	<del>-</del>						<b>•</b>					
Total number of individuals (including but not reportable compensation from the organization)			liste 7	d al	bove	e) who	re	ceived more than	\$100,000 of			
3 Did the organization list any former office employee on line 1a? If "Yes," complete Sched										3	Yes	No
										3	21	
4 For any individual listed on line 1a, is the organization and related organizations grandividual	eater than	\$15	0,0	00?	. If	"Yes	," (	complete Schedu	le J for such	4	X	
5 Did any person listed on line 1a receive or for services rendered to the organization? If "Y	accrue co	mpen	satio	on f	fron	n any	uni	related organization	on or individual	5		Х

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation

#### Part VIII Statement of Revenue

(B) Total revenue Related or Unrelated Revenue exempt business excluded from tax function revenue under sections revenue 512-514 Contributions, Gifts, Grants and Other Similar Amounts 326 1a Federated campaigns 1b 3,010,341. c Fundraising events d Related organizations 1d 1,666,859 1e e Government grants (contributions) f All other contributions, gifts, grants, 3,032,396 and similar amounts not included above . | 1f 337,409 g Noncash contributions included in lines 1a-1f: \$ \_ Total. Add lines 1a-1f 7,709,922 Program Service Revenue **Business Code** 202,976 CAMPING/PROGRAM FEES 713990 202,976 900099 11,633 11,633. MEMBERSHIP DUES h С f All other program service revenue 214,609. Total. Add lines 2a-2f (including dividends, interest, Investment income 1,155,265 1,155,265. 0. Income from investment of tax-exempt bond proceeds . 5 0. (i) Real (ii) Personal 36,550. 6a Gross rents 36,550. **b** Less: rental expenses c Rental income or (loss) d Net rental income or (loss) (ii) Other (i) Securities 7a Gross amount from sales of 27,579,908. assets other than inventory **b** Less: cost or other basis 20,893,543. and sales expenses 6,686,365. c Gain or (loss) 6,686,364 6,686,364. Gross income from fundraising Other Revenue events (not including \$ \_\_\_\_3,010,341. of contributions reported on line 1c). 361,664. See Part IV, line 18 . . . . . . . . . a b Less: direct expenses . . . . . b c Net income or (loss) from fundraising events -532,805 -532,805 9a Gross income from gaming activities. See Part IV, line 19 . . . . . . . . . a 0. **b** Less: direct expenses c Net income or (loss) from gaming activities.\_... 10a Gross sales of inventory, less returns and allowances Ω b Less: cost of goods sold
b Net income or (loss) from sales of inventory, Miscellaneous Revenue **Business Code** 11a b **d** All other revenue 0. e Total. Add lines 11a-11d 15,233,355. 214,609 7,308,824. Total revenue. See instructions.

### Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

	not include amounts reported on lines 6b, 7b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations		·		·
	and domestic governments. See Part IV, line 21	549,037.	549,037.		
2	Grants and other assistance to domestic				
	individuals. See Part IV, line 22	39,822.	39,822.		
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16	0.			
4	Benefits paid to or for members	0.			
5	Compensation of current officers, directors,	1 005 040	272 504	226 101	206 127
	trustees, and key employees	1,095,842.	373,584.	336,121.	386,137.
6	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and	0.			
_	persons described in section 4958(c)(3)(B)	5,039,288.	4,149,678.	413,895.	475,715.
	Other salaries and wages	3,039,200.	4,149,070.	413,093.	4/3,/13.
8	Pension plan accruals and contributions (include	291,994.	259,425.	16,438.	16,131.
_	section 401(k) and 403(b) employer contributions)	840,163.	685,876.	65,823.	88,464.
	Other employee benefits	439,542.	330,751.	50,338.	58,453.
10	· ·	137,312.	330,731.	30,330.	30,133.
	Fees for services (non-employees):	0.			
	Management	1,865,905.		1,865,905.	
	Degal	100,840.		100,840.	
	Accounting	0.			
	Lobbying	0.			
	Professional fundraising services. See Part IV, line 17   Investment management fees	395,217.		395,217.	
	Other. (If line 11g amount exceeds 10% of line 25, column			,	
٤		788,362.	366,263.	244,412.	177,687.
12	(A) amount, list line 11g expenses on Schedule C.). Advertising and promotion	0.	·		<u> </u>
	Office expenses	747,989.	662,150.	70,063.	15,776.
14		0.			
15		0.			
	Occupancy	1,191,146.	824,641.	272,388.	94,117.
17		37,027.	35,833.	1,006.	188.
18					
	for any federal, state, or local public officials	0.			
19	Conferences, conventions, and meetings	133,962.	83,407.	32,395.	18,160.
	Interest	40,089.		40,089.	
	Payments to affiliates	0.			
22	Depreciation, depletion, and amortization	974,515.	921,403.	29,805.	23,307.
23	Insurance	242,769.	178,616.	59,358.	4,795.
	Other expenses. Itemize expenses not covered				
	above (List miscellaneous expenses in line 24e. If				
	line 24e amount exceeds 10% of line 25, column				
	(A) amount, list line 24e expenses on Schedule O.)	0.5.5.10			
а	BAD DEBT	36,640.		36,640.	
b					
c	•				
c					
	All other expenses	14 050 140	0.460.406	4 020 722	1 250 222
	Total functional expenses. Add lines 1 through 24e	14,850,149.	9,460,486.	4,030,733.	1,358,930.
26	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here				
	following SOP 98-2 (ASC 958-720)	0.			

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# Part X Balance Sheet

	ונא						
		Check if Schedule O contains a response o	r note	to any line in this P	art X		
					(A) Beginning of year		<b>(B)</b> End of year
	1	Cash - non-interest-bearing			260,609.	1	453,997.
	2	Savings and temporary cash investments			251,335.	2	236,952.
	3	Pledges and grants receivable, net			15,096,097.	3	9,406,385.
	4	Accounts receivable, net			513,068.	4	262,529.
	5	Loans and other receivables from current and f	forme	r officers, directors.			
	•	trustees, key employees, and highest co					
		On an alata Death of Only alata I			0.	5	0.
	6	Loans and other receivables from other disqualified person					
		4958(f)(1)), persons described in section 4958(c)(3)(B), and sponsoring organizations of section 501(c)(9) volu	, and c	contributing employers			
		organizations (see instructions). Complete Part II of Sche	iliary e dule L	employees beneficiary	0.	6	0.
ets	7	Notes and loans receivable, net			25,548,800.	7	25,548,800.
Assets	8	Inventories for sale or use			0.	8	0.
٩	9	Prepaid expenses and deferred charges			166,240.	9	193,502.
	_	Land, buildings, and equipment: cost or					
			10a	23,769,382.			
	b	Less: accumulated depreciation	10b	13,887,994.	8,285,633.	10c	9,881,388.
	11				55,761,688.	11	57,406,530.
	12	Investments - other securities. See Part IV, line 11			0.	12	0.
	13	Investments - program-related. See Part IV, line 11			0.	13	0.
	14	Intangible assets			0.	14	0.
	15	Other assets. See Part IV, line 11			2,269,830.	15	2,236,661.
	16	Total assets. Add lines 1 through 15 (must equal	line 34	4)	108,153,300.	16	105,626,744.
	17	Accounts payable and accrued expenses			1,300,655.	17	1,983,181.
	18	Grants payable			0.	18	0.
	19	Deferred revenue			302,527.	19	151,429.
	20	Tax-exempt bond liabilities			0.	20	0.
	21	Escrow or custodial account liability. Complete Pa	art IV o	of Schedule D	0.	21	0.
es	22	Loans and other payables to current and for	rmer	officers, directors,			
Liabilities		trustees, key employees, highest compen-			_		_
jab		disqualified persons. Complete Part II of Schedule			0.		0.
_	23	Secured mortgages and notes payable to unrelate			1,044,360.	23	944,360.
	24	Unsecured notes and loans payable to unrelated to			0.	24	0.
	25	Other liabilities (including federal income tax, p					
		parties, and other liabilities not included on lines			100 050		72 210
		of Schedule D			108,258.	25	73,318.
_	26	Total liabilities. Add lines 17 through 25			2,755,600.	26	3,132,200.
es		Organizations that follow SFAS 117 (ASC 958), complete lines 27 through 29, and lines 33 and	cneck 34.	there ► X and			
and	27	Unrestricted net assets			53,386,441.	27	52,658,785.
Bal	28	Temporarily restricted net assets		[	16,602,674.	28	11,287,241.
Fund Balances	29	Permanently restricted net assets		<u></u> [	35,408,385.	29	38,528,430.
or Fu		Organizations that do not follow SFAS 117 (ASC 958) complete lines 30 through 34.					
ts (	30	Capital stock or trust principal, or current funds				30	
SSe	31	Paid-in or capital surplus, or land, building, or equ	ipmen			31	
Net Assets	32	Retained earnings, endowment, accumulated inco				32	
Net	33				105,397,500.	33	102,474,456.
_	34	Total liabilities and net assets/fund balances		<u></u>	108,153,300.	34	105,626,744.
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Part							
	Check if Schedule O contains a response or note to any line in this Part XI					X	
1	Total revenue (must equal Part VIII, column (A), line 12)	1		15,2			
2	Total expenses (must equal Part IX, column (A), line 25)	2				14,850,149.	
3	Revenue less expenses. Subtract line 2 from line 1	3			83,2		
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		05,3			
5	Net unrealized gains (losses) on investments	5		-3,3	93,9	960.	
6	Donated services and use of facilities	6				0.	
7	Investment expenses	7				0.	
8	Prior period adjustments	8				0.	
9	Other changes in net assets or fund balances (explain in Schedule O)	9			87,7	710.	
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line						
	33, column (B))					156.	
Part							
	Check if Schedule O contains a response or note to any line in this Part XII					X	
					Yes	No	
1	Accounting method used to prepare the Form 990: Cash X Accrual Other						
	If the organization changed its method of accounting from a prior year or checked "Other," explain in						
	Schedule O.						
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?.			2a		X	
	If "Yes," check a box below to indicate whether the financial statements for the year were con	npiled	or				
	reviewed on a separate basis, consolidated basis, or both:						
	Separate basis Consolidated basis Both consolidated and separate basis						
b	Were the organization's financial statements audited by an independent accountant?			2b	X		
	If "Yes," check a box below to indicate whether the financial statements for the year were audi						
	separate basis, consolidated basis, or both:						
	Separate basis X Consolidated basis Both consolidated and separate basis						
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for	oversi	aht				
-	of the audit, review, or compilation of its financial statements and selection of an independent acc		•	2c	Х		
	If the organization changed either its oversight process or selection process during the tax year, $\epsilon$						
	Schedule O.	F					
3a	As a result of a federal award, was the organization required to undergo an audit or audits as se	t forth	n in				
Ju	the Single Audit Act and OMB Circular A-133?	. 10111		3a	Х		
h	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits?	lerao	the				
J	required audit or audits, explain why in Schedule O and describe any steps taken to undergo such au	_	.110	3b	Х		

#### **SCHEDULE A** (Form 990 or 990-EZ)

# **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust. ► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization MADISON SQUARE BOYS & GIRLS CLUB, INC. Employer identification number 13-5596792

Pa	rt I	Reason for Public Cha	rity Status (All o	organizations must o	omplet	e this pa	art.) See instructions	
The	org	anization is not a private fou	ndation because it	is: (For lines 1 through	gh 12, ch	eck only	one box.)	
1		A church, convention of chu	urches, or associa	tion of churches descr	ribed in <b>s</b>	ection 1	70(b)(1)(A)(i).	
2		A school described in <b>secti</b>	on 170(b)(1)(A)(ii)	. (Attach Schedule E	(Form 99	90 or 990	)-EZ).)	
3		A hospital or a cooperative	hospital service o	rganization described	in <b>sectio</b>	n 170(b)	(1)(A)(iii).	
4		A medical research organiz	zation operated in	conjunction with a hos	spital de	scribed in	n section 170(b)(1)(A)	(iii). Enter the
		hospital's name, city, and st	tate:					
5		An organization operated	for the benefit of	a college or universit	y owne	d or ope	rated by a governme	ental unit described in
		section 170(b)(1)(A)(iv). (C	Complete Part II.)					
6		A federal, state, or local go	overnment or gove	rnmental unit describe	d in <b>sect</b>	ion 170(	b)(1)(A)(v).	
7	X	An organization that norma	ally receives a sub	ostantial part of its su	pport fr	om a go	vernmental unit or fro	om the general public
		described in section 170(b)	(1)(A)(vi). (Compl	ete Part II.)				
8		A community trust describe	ed in section 170(b	o)(1)(A)(vi). (Complete	Part II.)			
9		An agricultural research org	ganization describe	ed in <b>section 170(b)(1</b>	)(A)(ix)	operated	I in conjunction with a	land-grant college
		or university or a non-land-	grant college of ag	griculture (see instruct	ions). E	nter the	name, city, and state of	f the college or
		university:						
10		An organization that norma receipts from activities rela support from gross investm acquired by the organizatio	ited to its exempt facent income and un	unctions - subject to on the control of the control	certain e able inco	exception ome (les	s, and (2) no more tha s section 511 tax) from	n 331/3 %of its
11		An organization organized	and operated exclu	usively to test for publi	c safety.	See sec	tion 509(a)(4).	
12		An organization organized	and operated exclu	usively for the benefit	of, to pe	erform th	e functions of, or to o	carry out the purposes
		of one or more publicly su	pported organizati	ons described in sect	ion 509	<b>(a)(1)</b> or	section 509(a)(2). S	ee section 509(a)(3).
	_	_Check the box in lines 12a t	hrough 12d that d	escribes the type of s	upporting	g organiz	zation and complete lir	nes 12e, 12f, and 12g.
а		Type I. A supporting orga	anization operated	, supervised, or contr	olled by	its supp	orted organization(s),	typically by giving
		the supported organization	on(s) the power to	regularly appoint or e	lect a m	ajority of	the directors or truste	es of the
	_	supporting organization. <b>`</b>	You must complet	e Part IV, Sections A	and B.			
b	L	<b>Type II.</b> A supporting org	•					
		control or management of	of the supporting o	rganization vested in	the sam	e persor	ns that control or man	age the supported
		organization(s). <b>You must</b>	complete Part IV	, Sections A and C.				
С		☐ Type III functionally integrated integrated in the property in the pro						lly integrated with,
		its supported organization		-				
d	L							= ::
		that is not functionally into		= -	-		•	d an attentiveness
	Г	requirement (see instruct	•	-				
е	L	Check this box if the orga						I, Type III
	_	functionally integrated, or	• •			•		
f		iter the number of supported						
<u> 9</u>		ovide the following information	1		God Land		(1) Amount of monoton.	(vi) Amount of
	(1) 1	lame of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1-10		organization ur governing	(v) Amount of monetary support (see	(vi) Amount of other support (see
				above (see instructions))		ment?	instructions)	instructions)
					Yes	No		
(A)								
(B)								
(C)								
(D)								
(E)								
Tot	al							1

Page 2 Schedule A (Form 990 or 990-EZ) 2018

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	Section A. Public Support								
Cale	ndar year (or fiscal year beginning in)	<b>(a)</b> 2014	<b>(b)</b> 2015	(c) 2016	<b>(d)</b> 2017	<b>(e)</b> 2018	(f) Total		
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	18,203,483.	13,292,553.	13,178,598.	9,979,282.	7,709,922.	62,363,838.		
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						0.		
3	The value of services or facilities furnished by a governmental unit to the organization without charge						0.		
4	Total. Add lines 1 through 3	18,203,483.	13,292,553.	13,178,598.	9,979,282.	7,709,922.	62,363,838.		
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount								
	shown on line 11, column (f)						13,200,669.		
6	Public support. Subtract line 5 from line 4						49,163,169.		
	tion B. Total Support					- I			
Cale	ndar year (or fiscal year beginning in)	(a) 2014	<b>(b)</b> 2015	(c) 2016	(d) 2017	<b>(e)</b> 2018	(f) Total		
7	Amounts from line 4	18,203,483.	13,292,553.	13,178,598.	9,979,282.	7,709,922.	62,363,838.		
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources	355,426.	494,756.	731,247.	902,063.	1,191,815.	3,675,307.		
9	Net income from unrelated business activities, whether or not the business is regularly carried on	776,555.					776,555.		
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						0.		
11	Total support. Add lines 7 through 10						66,815,700.		
12	Gross receipts from related activities, etc. (s	see instructions) .				12	990,126.		
13	First five years. If the Form 990 is forganization, check this box and stop here	<u> </u>		d, third, fourth,	or fifth tax ye	ar as a section	501(c)(3)		
	tion C. Computation of Public Sup	•	•				73.58%		
14	Public support percentage for 2018 (li		-			14	57.88 <b>%</b>		
15	Public support percentage from 2017					15			
16a	331/3% support test - 2018. If the org								
1	box and <b>stop here.</b> The organization q	•		•					
D	331/3% support test - 2017. If the organization	=							
170	this box and <b>stop here</b> . The organization 10%-facts-and-circumstances test - 2	•		_					
11a	10% or more, and if the organization								
	Part VI how the organization meets t								
				_	-				
h	organization								
b	15 is 10% or more, and if the organic	•							
	Explain in Part VI how the organizati						-		
	supported organization				=	=			
18	Private foundation. If the organization								
. 5	instructions								
				• • • • • • • •	<del> </del>		· · · · · <u> </u>		

Schedule A (Form 990 or 990-EZ) 2018 Page **3** 

# Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	tion A. Public Support			, ı	<u>'</u>	,	
	ndar year (or fiscal year beginning in)	(a) 2014	<b>(b)</b> 2015	(c) 2016	(d) 2017	<b>(e)</b> 2018	(f) Total
1	Gifts, grants, contributions, and membership fees						
	received. (Do not include any "unusual grants.")						
2	Gross receipts from admissions, merchandise						
	sold or services performed, or facilities						
	furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that are not an						
Ŭ	unrelated trade or business under section 513						
4	Tax revenues levied for the						
-	organization's benefit and either paid to						
	.						
-	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to the						
_	organization without charge						
6	Total. Add lines 1 through 5						
7 a	Amounts included on lines 1, 2, and 3						
h	received from disqualified persons  Amounts included on lines 2 and 3						
D	received from other than disqualified						
	persons that exceed the greater of \$5,000						
	or 1% of the amount on line 13 for the year						
С	Add lines 7a and 7b						
8	Public support. (Subtract line 7c from						
	line 6.)						
Sec	tion B. Total Support		T	I	I		
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2014	<b>(b)</b> 2015	(c) 2016	(d) 2017	<b>(e)</b> 2018	(f) Total
9	Amounts from line 6						
10 a	Gross income from interest, dividends,						
	payments received on securities loans, rents, royalties, and income from similar						
	sources						
b	Unrelated business taxable income (less						
	section 511 taxes) from businesses						
	acquired after June 30, 1975						
С	Add lines 10a and 10b						
11	Net income from unrelated business						
	activities not included in line 10b,						
	whether or not the business is regularly						
12	Carried on						
12	Other income. Do not include gain or loss from the sale of capital assets						
	(Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11,						
	and 12.)						
14	First five years. If the Form 990 is for	or the organiza	tion's first soco	nd third fourth	or fifth tax v	par as a section	501(c)(3)
14	organization, check this box and <b>stop here</b> .	ū	•		•		` ^ ` /
Sec	tion C. Computation of Public Supp						
15	Public support percentage for 2018 (line 8,			mn (f))		. 15	%
16							% %
_	Public support percentage from 2017 Sche					16	<u> </u>
	tion D. Computation of Investment			10 policer (0)		17	
17	Investment income percentage for 2018 (lin					17	<u>%</u>
18	Investment income percentage from 2017 S					18	<u>%</u>
19 a	331/3% support tests - 2018. If the org						
	17 is not more than 331/3%, check thi		_				
b	331/3% support tests - 2017. If the orga				•		
	line 18 is not more than 331/3 %, check		-	•		• • •	
20	Private foundation. If the organization of	did not check	a box on line	14, 19a, or 19b	o, check this b	ox and see instr	uctions >

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#### Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

#### Section A. All Supporting Organizations

- Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in **Part VI** how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in **Part VI** what controls the organization put in place to ensure such use.
- 4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in **Part VI** what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in **Part VI**, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b** Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in **Part VI.**
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in **Part VI.**
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in **Part VI.**
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in **Part VI.**
- 10 a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below.
  - b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

		Yes	No
ing <i>by</i>			
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(-)	3с		
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	10b		

scneau	ile A (Form 990 or 990-E2) 2018		- 1	age <b>J</b>
Part	Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c)			
	below, the governing body of a supported organization?	11a		
	A family member of a person described in (a) above?	11b		
	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.	11c		
Secti	on B. Type I Supporting Organizations			
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to			
	regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the			
	tax year? If "No," describe in <b>Part VI</b> how the supported organization(s) effectively operated, supervised, or			
	controlled the organization's activities. If the organization had more than one supported organization,			
	describe how the powers to appoint and/or remove directors or trustees were allocated among the supported			
	organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part			
	VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
	supervised, or controlled the supporting organization.	2		
Secti	on C. Type II Supporting Organizations		I I	
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s).	1		
Secti	on D. All Type III Supporting Organizations			
4	Did the ergenization provide to each of its supported ergenizations, by the lost day of the fifth month of the		Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior			
	tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of			
	the organization's governing documents in effect on the date of notification, to the extent not previously			
	provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard.	3		
Secti	on E. Type III Functionally Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see ins	tructi	ions).	
а	The organization satisfied the Activities Test. Complete line 2 below.			
b	The organization is the parent of each of its supported organizations. Complete line 3 below.			
С	The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see	instru		
2	Activities Test. Answer (a) and (b) below.		Yes	No
a	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
а	the supported organization(s) to which the organization was responsive? If "Yes," then in <b>Part VI identify</b>			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		
b	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more			
D	of the organization's supported organization(s) would have been engaged in? If "Yes," explain in <b>Part VI</b> the			
	reasons for the organization's position that its supported organization(s) would have engaged in these			
	activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. <i>Answer (a) and (b) below.</i>			
a	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
u	trustees of each of the supported organizations? <i>Provide details in Part VI.</i>	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each			
~	of its supported organizations? If "Yes," describe in <b>Part VI</b> the role played by the organization in this regard.	3b		

Page 6 Schedule A (Form 990 or 990-EZ) 2018

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organ	nization	s	
1 Check here if the organization satisfied the Integral Part Test as a qualifying	a trust o	n Nov. 20, 1970 (expla	in in Part VI). See
instructions. All other Type III non-functionally integrated supporting organization	-		•
Section A. Adjusted Not Income		(A) Prior Voor	(B) Current Year
Section A - Adjusted Net Income		(A) Prior Year	(optional)
1 Net short-term capital gain	1		
2 Recoveries of prior-year distributions	2		
3 Other gross income (see instructions)	3		
4 Add lines 1 through 3.	4		
5 Depreciation and depletion	5		
6 Portion of operating expenses paid or incurred for production or			
collection of gross income or for management, conservation, or			
maintenance of property held for production of income (see instructions)	6		
7 Other expenses (see instructions)	7		
8 Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year
			(optional)
1 Aggregate fair market value of all non-exempt-use assets (see			
instructions for short tax year or assets held for part of year):	4.		
a Average monthly value of securities	1a		
b Average monthly cash balances	1b		
c Fair market value of other non-exempt-use assets	1c		
d Total (add lines 1a, 1b, and 1c)	1d		
e Discount claimed for blockage or other			
factors (explain in detail in Part VI):			
2 Acquisition indebtedness applicable to non-exempt-use assets	2		
3 Subtract line 2 from line 1d.	3		
4 Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount,			
see instructions).	4		
5 Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6 Multiply line 5 by .035.	6		
7 Recoveries of prior-year distributions	7		
8 Minimum Asset Amount (add line 7 to line 6)	8		
Section C - Distributable Amount			Current Year
1 Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2 Enter 85% of line 1.	2		
3 Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4 Enter greater of line 2 or line 3.	4		
5 Income tax imposed in prior year	5		
6 Distributable Amount. Subtract line 5 from line 4, unless subject to			
emergency temporary reduction (see instructions).	6		
7 Check here if the current year is the organization's first as a non-functionally	y integra	ated Type III supporting	g organization (see
instructions).	-		

Schedule A (Form 990 or 990-EZ) 2018

Schedule A (Form 990 or 990-EZ) 2018 Page **7** 

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)						
Secti	on D - Distributions			Current Year		
1	Amounts paid to supported organizations to accomplish ex	cempt purposes				
2	Amounts paid to perform activity that directly furthers exer	npt purposes of support	ed			
	organizations, in excess of income from activity					
3	Administrative expenses paid to accomplish exempt purpo	zations				
4	Amounts paid to acquire exempt-use assets					
5	Qualified set-aside amounts (prior IRS approval required)					
6	Other distributions (describe in <b>Part VI</b> ). See instructions.					
7	Total annual distributions. Add lines 1 through 6.					
8	Distributions to attentive supported organizations to which	the organization is resp	onsive			
	(provide details in <b>Part VI</b> ). See instructions.					
9	Distributable amount for 2018 from Section C, line 6					
10	Line 8 amount divided by line 9 amount					
	Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2018	(iii) Distributable Amount for 2018		
1	Distributable amount for 2018 from Section C, line 6					
2	Underdistributions, if any, for years prior to 2018					
	(reasonable cause required - explain in Part VI). See					
	instructions.					
3	Excess distributions carryover, if any, to 2018					
а	From 2013					
b	From 2014					
С	From 2015					
d	From 2016					
е	From 2017					
f	Total of lines 3a through e					
g	Applied to underdistributions of prior years					
h	Applied to 2018 distributable amount					
i	Carryover from 2013 not applied (see instructions)					
j	Remainder. Subtract lines 3g, 3h, and 3i from 3f.					
4	Distributions for 2018 from					
	Section D, line 7: \$					
a	Applied to underdistributions of prior years					
b	Applied to 2018 distributable amount					
C	Remainder. Subtract lines 4a and 4b from 4.					
5	Remaining underdistributions for years prior to 2018, if					
	any. Subtract lines 3g and 4a from line 2. For result					
	greater than zero, explain in Part VI. See instructions.					
6	Remaining underdistributions for 2018. Subtract lines 3h					
	and 4b from line 1. For result greater than zero, explain in					
	Part VI. See instructions.					
7	Excess distributions carryover to 2019. Add lines 3j					
	and 4c.					
8	Breakdown of line 7:					
a	Excess from 2014					
b	Excess from 2015					
С	Excess from 2016					

Schedule A (Form 990 or 990-EZ) 2018

d Excess from 2017 . . . e Excess from 2018 . . .

Schedule A (Form 990 or 990-EZ) 2018

Page 8

Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

### Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

Name of the organization

#### Schedule of Contributors

► Attach to Form 990, Form 990-EZ, or Form 990-PF. ► Go to www.irs.gov/Form990 for the latest information. OMB No. 1545-0047

2018

**Employer identification number** 

MADISON SQUARE BOYS & GIRLS CLUB, INC. 13-5596792 Organization type (check one): Filers of: Section: X Form 990 or 990-EZ 501(c)(3 ) (enter number) organization 4947(a)(1) nonexempt charitable trust not treated as a private foundation 527 political organization Form 990-PF 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. **General Rule** For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions. **Special Rules** [X] For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990,

990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990, 990-EZ, or 990-PF) (2018)

Schedule B (Form 990, 990-EZ, or 990-PF) (2018)

Name of organization MADISON SQUARE BOYS & GIRLS CLUB, INC.

Employer identification number 13-5596792

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contrib		

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1_		\$175,000.	Person Payroll Noncash (Complete Part II for
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2		\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3		\$447,000.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
4_		\$621,083. 	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
5_		\$450,000.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
6_		\$\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)

Schedule B (Form 990, 990-EZ, or 990-PF) (2018)

Name of organization MADISON SQUARE BOYS & GIRLS CLUB, INC.

Employer identification number 13-5596792

Part I	Contributors (see instructions). Use duplicate copie	es of Part I if additional space is n	eeded.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
7		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
			Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
			Person Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization MADISON SQUARE BOYS & GIRLS CLUB, INC.

Employer identification number 13-5596792

Part II	Noncash Property	(see instructions)	Use duplicate copie	es of Part II if additiona	I space is needed
CII G III	140116a3111 10pc1ty	1300 111311 401101137.	. Use auplicate copi		i space is riceacu.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	

Name of organization MADISON SQUARE BOYS & GIRLS CLUB, INC. Employer identification number 13-5596792 Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this information once. See instructions.) ▶\$ Use duplicate copies of Part III if additional space is needed. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. (b) Purpose of gift (c) Use of gift (d) Description of how gift is held from Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee

#### **SCHEDULE D** (Form 990)

# Supplemental Financial Statements ► Complete if the organization answered "Yes" on Form 990,

Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public

Department of the Treasury Internal Revenue Service Name of the organization

Inspection Employer identification number

MAI	ISON SQUARE BOYS & GIRLS CLUB, INC.		13-5596792
Pa	TI Organizations Maintaining Donor Adv	ised Funds or Other Similar Funds o	or Accounts.
	Complete if the organization answered		
	· · · · · · · · · · · · · · · · · · ·	(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor	advisors in writing that the assets held	d in donor advised
	funds are the organization's property, subject to the		
6	Did the organization inform all grantees, donors, a	_	
	only for charitable purposes and not for the bene	fit of the donor or donor advisor, or for	any other purpose
	conferring impermissible private benefit?		Yes No
Pa	rt II Conservation Easements.		
	Complete if the organization answered		
1	Purpose(s) of conservation easements held by the		
	Preservation of land for public use (e.g., rec	reation or education) Preservation	n of a historically important land area
	Protection of natural habitat	Preservation	n of a certified historic structure
	Preservation of open space		
2	Complete lines 2a through 2d if the organization h	eld a qualified conservation contribution i	
	easement on the last day of the tax year.		Held at the End of the Tax Year
а	Total number of conservation easements		2a
b	Total acreage restricted by conservation easement		2b
C	Number of conservation easements on a certified		2c
d	Number of conservation easements included in (		
•	historic structure listed in the National Register.		2d
3	Number of conservation easements modified, training	nsterred, released, extinguished, or termi	inated by the organization during the
4	tax year ▶ Number of states where property subject to conse	aryotian accoment is located	
4 5	Does the organization have a written policy re-		
J	violations, and enforcement of the conservation ea		-
6	Staff and volunteer hours devoted to monitoring, inspec		
Ū	b	or violations, and emorning so	mocreation easements during the year
7	Amount of expenses incurred in monitoring, inspec	ting, handling of violations, and enforcing	conservation easements during the year
	<b>▶</b> \$	9, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1,	<b>3 ,</b>
8	Does each conservation easement reported on line	2(d) above satisfy the requirements of sec	tion 170(h)(4)(B)(i)
	and section 170(h)(4)(B)(ii)?		Yes No
9	In Part XIII, describe how the organization reports	conservation easements in its revenue ar	nd expense statement, and
	balance sheet, and include, if applicable, the text of		cial statements that describes the
	organization's accounting for conservation easeme		
Pa	rt III Organizations Maintaining Collections		er Similar Assets.
	Complete if the organization answered		
1a	If the organization elected, as permitted under S works of art, historical treasures, or other simil	FAS 116 (ASC 958), not to report in its	revenue statement and balance sheet
	public service, provide, in Part XIII, the text of the f	ootnote to its financial statements that de	escribes these items.
b	If the organization elected, as permitted under	SFAS 116 (ASC 958), to report in its	revenue statement and balance sheet
	works of art, historical treasures, or other simil		ucation, or research in furtherance of
	public service, provide the following amounts relat	<u> </u>	<b>&gt;</b> ¢
	(i) Revenue included on Form 990, Part VIII, line 1		
•	(ii) Assets included in Form 990, Part X		
2	If the organization received or held works of a		<u> </u>
а	following amounts required to be reported under S Revenue included on Form 990, Part VIII, line 1		
	Assets included in Form 990, Part X		· · · · · · · · · · · · · · · · · · ·
<del></del>			

	MAD	ISON SQUARE BO	YS & GIRLS CI	UB, INC	•	13-5596	5792		
Sche	dule D (Form 990) 2018							Р	age 2
Pa	rt III Organizations Maintaini	ng Collections of	Art, Historical Tre	asures, o	Other Similar	Assets (co	ontinue		
3	Using the organization's acquisition								of its
-	collection items (check all that appl		,,	,					
а	Public exhibition	.57.	d Loan o	or exchange	nrograms				
b	Scholarly research		e Other	•	programs				
		rationa	e Other						—
C	Preservation for future generation of the agree		and ambain barre			la			Dt
4	Provide a description of the organ	nization's collections	and explain now t	ney further	the organization	s exempt	purpose	e in	Рап
_	XIII.								
5	During the year, did the organization						٦		٦
	assets to be sold to raise funds rath		ined as part of the o	organization	n's collection?	<u> L</u>	Yes		No
Pa	rt IV Escrow and Custodial A						_		
	Complete if the organiza	ition answered "Ye	s" on Form 990, F	Part IV, line	9, or reported a	ın amount	t on Fo	rm	
	990, Part X, line 21.								
1 a	Is the organization an agent, truste		-			ot	_		_
	included on Form 990, Part X?					L	Yes		No
b	If "Yes," explain the arrangement in	n Part XIII and comp	lete the following tak	ole:					
						Amount			
С	Beginning balance			1c					
d	Additions during the year								
е	Distributions during the year								
f	Ending balance			1f					
	Did the organization include an am				ıstodial account lia	ability?	Yes		No
	If "Yes," explain the arrangement in					_			1
	rt V Endowment Funds.	THATE AITE. OFFICER TIC	TO II THE EXPLANATION	nas been p	TOVIGCG OTT ATT ATT	<u>'</u>		-	
ı a	Complete if the organiza	ation answered "Ye	s" on Form 990 F	Part IV line	10				
		(a) Current year	(b) Prior year	(c) Two year		years back	(e) Four	/oare	hack
_		37,536,778.	32,049,491.	30,464	, ,	4,331.	29,2		
1a	Beginning of year balance	99,261.	2,087,013.			4,776.	27,2		768.
b	Contributions	99,201.	2,007,013.	000	1,33	4,770.		, د	700
С	Net investment earnings, gains,	2 640 406	2 400 074	010	077 61	1 (1)	1	40	707
	and losses	2,648,406.	3,400,274.	918	,87761	4,642.	4	42,	797.
d	Grants or scholarships								
е	Other expenditures for facilities								
	and programs	1,756,015.							
f	Administrative expenses								
g	End of year balance	38,528,430.	37,536,778.	32,049	,491. 30,46	4,465.	29,7	44,	331.
2	Provide the estimated percentage	of the current year e	nd balance (line 1g,	column (a))	held as:				
	Board designated or quasi-endown		_%						
b	Permanent endowment ► 84.4	<u>1000</u> %							
С	Temporarily restricted endowment	<b>▶</b> 15.6000 %							
	The percentages on lines 2a, 2b, a	and 2c should equal 1	00%.						
3a	Are there endowment funds not in	the possession of th	e organization that	are held an	d administered for	the .			
	organization by:						Y	es	No
	(i) unrelated organizations						3a(i)		X
	(ii) related organizations						3a(ii)		X
h	If "Yes" on line 3a(ii), are the relate						3b		
4	Describe in Part XIII the intended u	•	•						
	rt VI Land, Buildings, and Equ	uipment.							
	Complete if the organiza	ation answered "Ye	es" on Form 990, I	Part IV, line	<u>e 11a. See</u> Form	<u>990,</u> Par	t X, line	<u>1</u> 0	
	Description of property	(a) Cost or		or other basis	(c) Accumulated	(d)	Book valu	ue	
4 -	Lond	(invest		ther) 370,734.	depreciation		27	0 7	734.
	Land			04,171.	13,628,455.		8,17		
	Buildings		21,0	04,1/1.	13,040,433.		υ, Ι/	١, ١	<u> </u>
	Leasehold improvements		7 -	04 477	252 522		1 22	1 0	
d	Equipment		±,5	94,477.	259,539.	1	1,33	4,9	<b>38.</b>

9,881,388.

d Equipment.......

Schedule D (Form 990) 2018 Page 3

Part VII	Investments - Other Securities. Complete if the organization answered	l "Yes" on Form 990	, Part IV, line 11b. See Form 990, Part X, line 12.
	(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financia	al derivatives		
	-held equity interests		
(3) Other_			
(A)			
(B)			
(C)			
(D)			
(E)			
(F)			
(G)			
(H)			
	n (b) must equal Form 990, Part X, col. (B) line 12.)		
Part VIII	Investments - Program Related.  Complete if the organization answered	Yes" on Form 990	, Part IV, line 11c. See Form 990, Part X, line 13.
	(a) Description of investment	(b) Book value	(c) Method of valuation:
			Cost or end-of-year market value
_(1)			
(2)			
(3)			
_(4)			
(5)			
(6)			
(7)			
(8)			
<b>(9)</b>			
	n (b) must equal Form 990, Part X, col. (B) line 13.)		
Part IX	Other Assets.	LUX	D. ( N/ 1' 44   O. ( France 200   D. ( )/ 1' 45
			, Part IV, line 11d. See Form 990, Part X, line 15.
	(a) De	scription	(b) Book value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)	umn (b) must equal Form 990, Part X, col. (B) l	ino 15 \	
Part X	Other Liabilities.		, Part IV, line 11e or 11f. See Form 990, Part X,
1.	(a) Description of liability	(b) Book valu	e
(1) Feder	ral income taxes	, ,	
(2) DEFE	RRED RENT PAYABLE	73,	118.
(3) OTHER	R LIABILITIES		200.
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
	nn (b) must equal Form 990, Part X, col. (B) line 25.)	<b>▶</b> 73,	318.

<sup>2.</sup> Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII

Schedule D (Form 990) 2018 Page 4

Part	XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Retur	n.	- rage 4
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.		
1	Total revenue, gains, and other support per audited financial statements	11	11,575,705.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:		
а	Net unrealized gains (losses) on investments		
b	Donated services and use of facilities	-	
С	Recoveries of prior year grants	-	
d	Other (Describe in Factoria)	1	-3,262,433.
е	Add lines 2a through 2d	2e 3	14,838,138.
3	Subtract line <b>2e</b> from line <b>1</b>		11,000,100.
4 a	Investment expenses not included on Form 990, Part VIII, line 7b 4a 395, 217.		
b	Other (Describe in Part XIII.)		
C	Add lines 4a and 4b	4c	395,217.
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)	5	15,233,355.
Part		ırn.	
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.		12 040 117
1	Total expenses and losses per audited financial statements	1	13,949,117.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:		
a	Donated services and use of facilities	-	
b	Prior year adjustments	-	
c d	Other (Describe in Part XIII.) 2d 43,222.		
e	Add lines 2a through 2d	2e	43,222.
3	Subtract line 2e from line 1	3	13,905,895.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a 395, 217.		
b	Other (Describe in Part XIII.)		
С	Add lines 4a and 4b	4c	944,254.
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)	5	14,850,149.
	XIII Supplemental Information.  e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part III, l	art V I	ine 4: Part X line
	t XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional inform		
SEE	PAGE 5		

JSA 8E1271 1.000

#### Part XIII Supplemental Information (continued)

SCHEDULE D, PART V, LINE 4

MADISON'S DONOR-RESTRICTED ENDOWMENT FUND WAS ESTABLISHED TO PROVIDE

INCOME TO FUND CLUBHOUSE OPERATIONS.

PART XI, LINE 2D

CHANGE IN VALUE OF BENEFICIAL INTEREST IN TRUSTS: -\$13,214

INCOME FROM TRUSTS: 100,924

RENTAL EXPENSES: 36,550

MSBGC SUPPORT ORG REVENUE: 7,267

PART XII, LINE 2D

RENTAL EXPENSES: \$36,550

MSBGC SUPPORT ORG EXPENSES: 6,672

PART XII, LINE 4B

TRANSFER TO RELATED ORGANIZATION: \$549,037

#### **SCHEDULE G** (Form 990 or 990-EZ)

#### **Supplemental Information Regarding Fundraising or Gaming Activities**

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

Attach to Form 990 or Form 990-EZ.

OMB No. 1545-0047

Department of the Treasury ► Go to www.irs.gov/Form990 for instructions and the latest instructions. Inspection Internal Revenue Service Name of the organization Employer identification number MADISON SQUARE BOYS & GIRLS CLUB, INC. 13-5596792 Part I Fundraising Activities. Complete if the organization answered "Yes" on Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part. Indicate whether the organization raised funds through any of the following activities. Check all that apply. 1 Mail solicitations Solicitation of non-government grants а Internet and email solicitations f Solicitation of government grants Phone solicitations Special fundraising events C g In-person solicitations d Did the organization have a written or oral agreement with any individual (including officers, directors, trustees, or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? Yes b If "Yes," list the 10 highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization. (v) Amount paid to (iii) Did fundraiser have (vi) Amount paid to (i) Name and address of individual (iv) Gross receipts (or retained by) custody or control of (or retained by) (ii) Activity or entity (fundraiser) from activity fundraiser listed in organization contributions? col. (i) Yes No 1 2 3 6 8 9 10 Total List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing.

Page 2

Pa	rt l	Fundraising Events. Completed more than \$15,000 of fundrate events with gross receipts greaters.	aising event contribut	answered "Yes" on Fions and gross incom	Form 990, Part IV, e on Form 990-EZ	line 18, or reported lines 1 and 6b. List
		3 2 2 3 3	(a) Event #1 CTB GALA	(b) Event #2 YOY GALA	(c) Other events	(d) Total events (add col. (a) through col. (c))
Revenue			(event type)	(event type)	(total number)	COI. (C))
	1	Gross receipts	1,757,701.	1,093,393.	520,911.	3,372,005
		Less: Contributions	1,618,791.	971,219.	420,331.	3,010,341
	3	Gross income (line 1 minus line 2)	138,910.	122,174.	100,580.	361,664
Direct Expenses	4	Cash prizes				
	5	Noncash prizes	163,754.		72,490.	236,244
	6	Rent/facility costs	265,139.	167,538.	164,815.	597,492
	7	Food and beverages				
	8	Entertainment				
	9	Other direct expenses	22,247.	19,697.	18,789.	60,733
	10 11	Direct expense summary. Add lin Net income summary. Subtract lin	es 4 through 9 in colu	mn (d)		894,469 -532,805
Pa	rt	Gaming. Complete if the org \$15,000 on Form 990-EZ, lin	anization answered "			
Revenue		<del></del>	(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col. (a) through col. (c))
Re	1	Gross revenue				
Direct Expenses	2	Cash prizes				
	3	Noncash prizes				
	4	Rent/facility costs				
<u>□</u>	5	Other direct expenses				
	6	Volunteer labor	Yes % No	Yes% No	Yes% No	
	7	7 Direct expense summary. Add lines 2 through 5 in column (d)				
	8	Net gaming income summary. Su	btract line 7 from line	1, column (d)		
9 a	ı	Enter the state(s) in which the orgals the organization licensed to con If "No," explain:	anization conducts ga duct gaming activities	in each of these state	es?	Yes No
10 a		Were any of the organization's gaming	a licenses revoked aver	anded or terminated di	uring the tay year?	Voc V
k			j licenses revokea, susp		ming the tax year?	Yes No

Sched	ule G (Form 990 or 990-EZ) 2018
11 12	Does the organization conduct gaming activities with nonmembers?
13	formed to administer charitable gaming?
а	The organization's facility
b	An outside facility
14	Enter the name and address of the person who prepares the organization's gaming/special events books and records:
	Name ▶
	Address ▶
15 a	Does the organization have a contract with a third party from whom the organization receives gaming revenue?
b	If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ and the
	amount of gaming revenue retained by the third party ▶ \$
С	If "Yes," enter name and address of the third party:
	Name ▶
	Address ▶
16	Gaming manager information:
	Name ▶
	Gaming manager compensation ►\$
	Description of services provided ▶
	Director/officer
17	Mandatory distributions:
а	Is the organization required under state law to make charitable distributions from the gaming proceeds to
	retain the state gaming license?
b	Enter the amount of distributions required under state law to be distributed to other exempt organizations
Daw	or spent in the organization's own exempt activities during the tax year   \$\text{Supplemental Information Provide the explanation required by Port Libra 2b. columns (iii) and (v) and
Par	Supplemental Information. Provide the explanation required by Part I, line 2b, columns (iii) and (v), and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional information (see instructions).

Schedule G (Form 990 or 990-EZ) 2018

# SCHEDULE I (Form 990)

# **Grants and Other Assistance to Organizations, Governments, and Individuals in the United States**

OMB No. 1545-0047
2018

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

► Attach to Form 990.

Open to Public

Department of the Treasury Internal Revenue Service

► Go to www.irs.gov/Form990 for the latest information.

Internal Revenue Service		<b>▶</b> G0	to www.irs.gov	Form990 for the	atest information	l.		mapeonom
Name of the organization							Employer identificati	on number
MADISON SQUARE	BOYS & GIRLS CLUB,	INC.					13-559679	2
Part I General I	Information on Grants an	d Assistanc	е					
the selection cri	ization maintain records to s teria used to award the gran t IV the organization's proce	its or assistanc	e?					X Yes No
Part II Grants a	nd Other Assistance to I	Domestic Or	ganizations a	nd Domestic Gov	vernments. Com	plete if the organiz	ation answered "Y	es" on Form 990,
Part IV, li	ne 21, for any recipient t	that received	more than \$5	,000. Part II can	be duplicated if	additional space is n	eeded.	
	nd address of organization government	<b>(b)</b> EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(1) MSBGC-NYC SUPPORT	r corp.							
	ENUE NEW YORK, NY 10039	81-5459134	501(C)(3)	549,037.				GENERAL SUPPORT
(2)								
_(3)		_						
(4)								
(F)								
(5)								
(6)								
(7)								
(8)								
(0)								
(10)								
(11)								
(12)								
2 Enter total numb	per of section 501(c)(3) and	government	organizations lis	sted in the line 1 tal	ble			<u> </u>
	per of other organizations lis							
	ion Act Notice, see the Instruc			<u> </u>				edule I (Form 990) (2018)

Schedule I (Form 990) (2018)

Part III	Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22.
	Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
1 scholarships and awards	20.	39,822.			
_2					
_3					
4					
_5					
_6					
7					

**Part IV** Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b); and any other additional information.

SCHEDULE I, PART I, LINE 2

GRANTS, SCHOLARSHIPS, AND AWARDS ARE AWARDED TO CANDIDATES WHO WERE INTERVIEWED BY THE SCHOLARSHIP COMMITTEE (PANEL). GRANTS ARE CONDITIONAL BASED UPON COLLEGE COMPLETION AND GRADE AVERAGE. SOCIAL AND/OR ECONOMIC NEEDS ARE ASSESSED IN ACCORDANCE WITH MADISON'S MISSION TO DETERMINE THE REAL NEED FOR THE ASSISTANCE. IF SOMEONE IS NO LONGER ELIGIBLE, THE NEXT STUDENT IN LINE FOR THE SCHOLARSHIP IS AWARDED IT.

# **SCHEDULE J** (Form 990)

**Compensation Information**For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees** 

► Complete if the organization answered "Yes" on Form 990, Part IV, line 23. Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

**Open to Public** 

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

MADISON SQUARE BOYS & GIRLS CLUB, INC.

Inspection Employer identification number

13-5596792

Part	Questions Regarding Compensation				
				Yes	No
1a	Check the appropriate box(es) if the organization provide	- · · · · · · · · · · · · · · · · · · ·			
	990, Part VII, Section A, line 1a. Complete Part III to prov				
	First-class or charter travel	i reading and railed or recitation for personal acc			
	Travel for companions	Payments for business use of personal residence			
	Tax indemnification and gross-up payments	Health or social club dues or initiation fees			
	Discretionary spending account	Personal services (such as maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the or	organization follow a written policy regarding payment			
	or reimbursement or provision of all of the expens		41-	Х	
2	explain		1b		
2	Did the organization require substantiation prior to directors, trustees, and officers, including the CEO/Exc				
			2	Х	
_	1a?			21	
3	Indicate which, if any, of the following the filing organizat organization's CEO/Executive Director. Check all that ap				
	related organization to establish compensation of the CE				
	X Compensation committee X	<b>1</b>			
	Independent compensation consultant X	<del>1</del>			
	X Form 990 of other organizations				
4	During the year, did any person listed on Form 990, Par	rt VII. Section A line 1a with respect to the filing			
•	organization or a related organization:	te vii, decitori vi, iiilo Ta, with respect to the filling			
а	Receive a severance payment or change-of-control payment	ent?	4a		Х
b	Participate in, or receive payment from, a supplemental		4b		Х
С	Participate in, or receive payment from, an equity-based		4c		Х
	If "Yes" to any of lines 4a-c, list the persons and provide	de the applicable amounts for each item in Part III.			
_	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organ	-			
5	For persons listed on Form 990, Part VII, Section A, line	e 1a, did the organization pay or accrue any			
	compensation contingent on the revenues of:		_		77
a	The organization?		5a		X
b	Any related organization?		5b		
6	For persons listed on Form 990, Part VII, Section A, line	a 1a did the organization now or accrue any			
O	compensation contingent on the net earnings of:	e Ta, did the organization pay of accrue any			
а	The organization?		6a		Х
b	Any related organization?		6b		X
~	If "Yes" on line 6a or 6b, describe in Part III.				
7	For persons listed on Form 990, Part VII, Section A	line 1a did the organization provide any ponfixed			
•	payments not described on lines 5 and 6? If "Yes," described		7	Х	
8	Were any amounts reported on Form 990, Part VII, paid				
	to the initial contract exception described in Regu				
	in Part III		8		Х
9	If "Yes" on line 8, did the organization also follow	the rebuttable presumption procedure described in			
	Regulations section 53 4958-6(c)?		a		

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2018

13-5596792

Schedule J (Form 990) 2018 Page 2

# Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of	W-2 and/or 1099-MIS	C compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	in column (B) reported as deferred on prior Form 990
TIM MCCHRISTIAN	(i)	279,486.	25,000.	4,357.		28,783.	337,626.	
1 <sup>EXECUTIVE</sup> DIRECTOR	(ii)	0.	0.	0.	0.	0.	0.	
JEFFREY DOLD	(i)	187,270.	0.	662.	19,741.	46,656.	254,329.	
2 <sup>CHIEF</sup> FINANCIAL OFFICER	(ii)	0.	0.	0.	0.	0.	0.	
STEVEN MELTON	(i)	223,852.	0.	4,080.	22,466.	16,680.	267,078.	
CHIEF OPERATING OFFICER	(ii)	0.	0.	0.	0.	0.	0.	
JOSEPH PATULEIA	(i)	241,110.	25,000.	9,672.	26,673.	23,349.	325,804.	
FORMER EXECUTIVE DIRECTOR	(ii)	0.	0.	0.	0.	0.	0.	
SALINA MUELLICH	(i)	156,796.	0.	988.	16,305.	30,274.	204,363.	
5 <sup>CHIEF</sup> ADVANCEMENT OFFICER	(ii)	0.	0.	0.	0.	0.	0.	
	(i)							
_ 6	(ii)							
	(i)							
_ 7	(ii)							
	(i)							
_ 8	(ii)							
	(i)							
9	(ii)							
	(i)							
_10	(ii)							
	(i)							
_11	(ii)							
	(i)							
_12	(ii)							
	(i)							
_13	(ii)							
	(i)							
14	(ii)							
	(i)							
15	(ii)							
	(i)							
16	(ii)							

Schedule J (Form 990) 2018 Page 3

# Part | Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

PART I, LINE 1A

FORMER EXECUTIVE DIRECTOR, JOSEPH PATULEIA, RECEIVED A MONTHLY

PAYMENT OF \$2,500 AS A HOUSING ALLOWANCE. HOUSING ALLOWANCE WAS PAID

UNDER A NEGOTIATED CONTRACT BETWEEN THE FORMER EXECUTIVE DIRECTOR AND

THE BOARD OF TRUSTEES. THIS BENEFIT WAS TREATED AS TAXABLE

COMPENSATION AND INCLUDED IN THE W-2 TAX STATEMENT.

PART I, LINE 7

BOTH THE FORMER AND CURRENT EXECUTIVE DIRECTOR RECIEVED A DISCRETIONARY

BONUS APPROVED BY THE BOARD PRESIDENT.

#### **SCHEDULE L**

Department of the Treasury

Transactions With Interested Persons

(Form 990 or 990-EZ) ► Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.

Attach to Form 990 or Form 990-EZ.

▶Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open To Public Inspection

Internal Revenue Service Employer identification number Name of the organization MADISON SQUARE BOYS & GIRLS CLUB, INC. 13-5596792 Part I Excess Benefit Transactions (section 501(c)(3), section 501(c)(4), and 501(c)(29) organizations only). Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b. (d) Corrected? (b) Relationship between disqualified person and 1 (a) Name of disqualified person (c) Description of transaction organization Yes No (1) (2) (3)(4)(5) (6)Enter the amount of tax incurred by the organization managers or disqualified persons during the year Enter the amount of tax, if any, on line 2, above, reimbursed by the organization. Part II Loans to and/or From Interested Persons. Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a or Form 990, Part IV, line 26; or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22. (b) Relationship (f) Balance due (g) In default? (h) Approved (i) Written (a) Name of interested person (c) Purpose of (d) Loan to or (e) Original with organization Ioan from the principal amount by board or agreement? organization? committee? From Yes No Yes No No (1) (2) (3)(4) (5) (6)(7) (8)(9)(10)Total Part III Grants or Assistance Benefiting Interested Persons. Complete if the organization answered "Yes" on Form 990, Part IV, line 27. (a) Name of interested person (b) Relationship between interested (c) Amount of assistance (d) Type of assistance (e) Purpose of assistance person and the organization (1)(2) (3)(4)(5) (6) (7)

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule L (Form 990 or 990-EZ) 2018

(8) (9) (10)

Schedule L (Form 990 or 990-EZ) 2018

# Part IV Business Transactions Involving Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	organi	aring of ization's nues?
				Yes	No
(1) PETER SERPICO	BOARD MEMBER	399,209.	CONSTRUCTION		х
(2) PAT GALLAGHER	BOARD MEMBER	132,637.	PR CONSULTING		Х
(3)					
(4)					
(5)					
(6)					
_(7)					
(8)					
(9)					
(10)					

# Part V Supplemental Information

Provide additional information for responses to questions on Schedule L (see instructions).

# **SCHEDULE M** (Form 990)

# **Noncash Contributions**

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service Name of the organization

► Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

MADISON SQUARE BOYS & GIRLS CLUB, INC.

Employer identification number 13-5596792

Par	Types of Property							
		(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	Method of noncash conf			
1	Art - Works of art							
2	Art - Historical treasures							
3	Art - Fractional interests							
4	Books and publications							
5	Clothing and household							
	goods	X		23,405.	SELLING F	PRICE	C	
6	Cars and other vehicles							
7	Boats and planes							
8	Intellectual property							
9	Securities - Publicly traded		5.	101,165.	FMV			
10	Securities - Closely held stock							
11	Securities - Partnership, LLC,							
	or trust interests							
12	Securities - Miscellaneous							
13	Qualified conservation							
	contribution - Historic							
	structures							
14	Qualified conservation							
	contribution - Other							
15	Real estate - Residential							
16	Real estate - Commercial							
17	Real estate - Other							
18	Collectibles							
19	Food inventory							
20	Drugs and medical supplies							
21	Taxidermy							
22	Historical artifacts							
23	Scientific specimens							
24	Archeological artifacts		102.	212,839.				
25	Other ►( ATCH 1 )		102.	212,039.				
26	Other ►()							
27	Other ►()							
28	Other ►()	1 4			<del>                                     </del>			
29	Number of Forms 8283 received	-			29			
	which the organization completed I	-orm 8283,	Part IV, Donee Acknowledg	jement	29		Yes	No
302	During the year, did the organizat	ion receive	hy contribution any prope	rty reported in Part I line	e 1 through		103	110
Jua	28, that it must hold for at least the				_			
	to be used for exempt purposes for					30a		Х
h	If "Yes," describe the arrangement i		ording period:			Jour		
31	Does the organization have a		ance policy that require	es the review of any	nonstandard			
<b>J</b> 1	contributions?					31		Х
32a	Does the organization hire or use					<u> </u>		
J_U	contributions?	•	•	•		32a		Х
b	If "Yes," describe in Part II.							
	If the organization didn't report an	amount in c	olumn (c) for a type of pro-	perty for which column (a)	) is checked			
	describe in Part II.			<i>j</i>				

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule M (Form 990) 2018

Schedule M (Form 990) (2018) Page **2** 

Part II Supplem

**Supplemental Information.** Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

PART I, COLUMN B

THE ORGANIZATION IS REPORTING THE NUMBER OF CONTRIBUTIONS.

Schedule M (Form 990) (2018) Page **2** 

Part II Suppleme

**Supplemental Information.** Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

ATTACHMENT 1

### SCHEDULE M, PART I - OTHER NONCASH CONTRIBUTIONS

DESCRIPTION_	(A) CHECK	(B) NUMBER OF CONTRIBUTIONS	(C) REVENUES REPORTED	(D) METHOD OF DETERMINING
TRAVEL	X	20.	118,483.	SELLING PRICE
TICKETS	X	28.	43,141.	SELLING PRICE
GIFT CERTIFICATES	X	54.	51,215.	SELLING PRICE
TOTALS	_ =	102.	212,839.	

# SCHEDULE O (Form 990 or 990-EZ)

## Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

OMB No. 1545-0047

2018

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

RELATIONSHIP.

▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Employer identification number

13-5596792

MADISON SQUARE BOYS & GIRLS CLUB, INC.

FORM 990, PART VI, SECTION A, LINE 2
LEO P. ARNABOLDI, JR. ESQ. AND LEO P. ARNABOLDI, III HAVE A FAMILY
RELATIONSHIP. BRUCE S. GELB AND JOHN T. GELB HAVE A FAMILY

FORM 990, PART VI, SECTION B, LINE 11B

ELECTRONIC COPIES OF THE 990 ARE CIRCULATED FOR REVIEW AND APPROVAL TO

OFFICERS AND DIRECTORS OF THE AUDIT AND FINANCE COMMITTEE. ONCE APPROVED,

AN ELECTRONIC COPY IS CIRCULATED TO THE ENTIRE BOARD PRIOR TO FILING. ANY

QUESTIONS OR COMMENTS ARE SUBMITTED TO THE CHIEF FINANCIAL OFFICER.

REVISIONS ARE MADE WHEN NECESSARY.

FORM 990, PART VI, SECTION B, LINE 12C

EACH YEAR THE BOARD, OFFICERS, AND KEY EMPLOYEES REVIEW THE CONFLICT

OF INTERESTS POLICY. ANYONE NOT IN CONFORMITY IS REQUIRED TO PROVIDE

A WRITTEN STATEMENT DISCLOSING ANY POSSIBLE CONFLICTS WHICH COULD

EXIST. ANY CONFLICT DISCLOSURE IS REVIEWED BY THE AUDIT AND/OR

EXECUTIVE COMMITTEE TO ENSURE THEIR EXCLUSION IN ANY RELATED

PROCESSES.

FORM 990, PART VI, SECTION B, LINE 15A

THE COMPENSATION OF THE EXECUTIVE DIRECTOR IS DETERMINED WITH A

COMPENSATION COMMITTEE. THE COMMITTEE MAKES USE OF A COMPENSATION

SURVEY AND THE 990'S OF OTHER SIMILAR ORGANIZATIONS ALONG WITH A

Schedule O (Form 990 or 990-EZ) 2018 Page 2

Name of the organization

MADISON SQUARE BOYS & GIRLS CLUB, INC.

Employer identification number

13-5596792

WRITTEN EMPLOYMENT CONTRACT TO DETERMINE IF COMPENSATION IS ACCEPTABLE. THIS WAS LAST DONE IN 2017.

FORM 990, PART VI, SECTION B, LINE 15B

OFFICER'S COMPENSATION IS DETERMINED BY COMPENSATION COMMITTEE AND

THIS WAS LAST DONE IN 2017.

FORM 990, PART VI, SECTION C, LINE 19

AUDITED FINANCIAL STATEMENTS ARE MADE AVAILABLE TO THE PUBLIC ON OUR

WEBSITE AND UPON REQUEST. GOVERNING DOCUMENTS AND POLICIES ARE MADE

AVAILABLE TO THE PUBLIC UPON REQUEST.

FORM 990, PART XI, LINE 9

CHANGE IN VALUE OF BENEFICIAL INTEREST IN TRUSTS: -13,214

INCOME FROM TRUSTS: 100,924

FORM 990, PART XII, LINE 2C

THE PROCESS HAS NOT CHANGED FROM THE PRIOR YEAR.

ATTACHMENT 1

FORM 990, PART III - PROGRAM SERVICE, LINE 4B

GOOD CHARACTER AND CITIZENSHIP PROGRAMS: OFFER OUR MEMBERS

OPPORTUNITIES TO DEVELOP LEADERSHIP CAPABILITIES AND MAKE A

DIFFERENCE IN THEIR COMMUNITY. IN 2019, 67% OF MEMBERS

PARTICIPATED IN CLUB-BASED COMMUNITY SERVICE PROJECTS, WHICH

ENCOURAGES MEMBERS TO BECOME CARING, RESPONSIBLE MEMBERS OF THEIR

COMMUNITY, WHILE CULTIVATING THEIR LEADERSHIP SKILLS BY ORGANIZING

CLOTHES AND FOOD DRIVES, VOLUNTEERING AT PUBLIC EVENTS, AND

Name of the organization  $\mbox{MADISON SQUARE BOYS \& GIRLS CLUB, INC.}$ 

Employer identification number 13-5596792

ATTACHMENT 1 (CONT'D)

LEADING PROJECTS IN THEIR NEIGHBORHOODS; 15 TEEN MEMBERS

PARTICIPATE IN THE YOUTH OF THE YEAR PROGRAM, THE PREMIER NATIONAL RECOGNITION PROGRAM FOR BOYSAND GIRLS CLUBS OF AMERICA MEMBERS, WHICH HONORS AND CELEBRATES YOUNG PEOPLE WHO HAVE DISTINGUISHED THEMSELVES BY RISING ABOVE CHALLENGING CIRCUMSTANCES; 36 MEMBERS WERE ACTIVE IN THE KEYSTONE CLUB; AND 74 MEMBERS WERE ACTIVE IN THE TORCH CLUB.

ATTACHMENT 2

#### FORM 990, PART III - PROGRAM SERVICE, LINE 4C

ACADEMIC SUCCESS PROGRAMS: ENSURE THAT OUR MEMBERS HAVE THE SUPPORT THEY NEED TO SUCCEED THROUGHOUT THEIR ACADEMIC LIFE AND GRADUATE FROM HIGH SCHOOL READY TO PURSUE COLLEGE OR A CAREER. MADISON PROVIDES HOMEWORK HELP AND ACADEMIC ENRICHMENT, MENTORS YOUNG PEOPLE WHO ARE AT RISK FOR DROPPING OUT OF SCHOOL, OFFERS RESOURCES SO MEMBERS CAN BUILD THEIR COMPUTER AND TECHNOLOGY SKILLS, AND GUIDES MEMBERS TO EXPLORE POTENTIAL CAREERS AND NAVIGATE THE COLLEGE APPLICATION PROCESS. MADISON ALSO OFFERS A 7-WEEK SUMMER LEARNING PROGRAM FOR ELEMENTARY AND MIDDLE-SCHOOL YOUTH TO WARD AGAINST SUMMER LEARNING LOSS, WHICH IS PREVALENT AMONG LOW-INCOME YOUTH. IN 2019, 87% AND 98% OF ELEMENTARY AND MIDDLE-SCHOOL YOUTH RESPECTIVELY WERE PROMOTED TO THE NEXT GRADE LEVEL ON TIME AND 99% OF SENIORS IN OUR PROJECT GRADUATE PROGRAM GRADUATED HIGH SCHOOL.

Schedule O (Form 990 or 990-EZ) 2018 Page 2

Name of the organization Employer identification number 13-5596792 MADISON SQUARE BOYS & GIRLS CLUB, INC. ATTACHMENT 3

# 990, PART VII- COMPENSATION OF THE FIVE HIGHEST PAID IND. CONTRACTORS

NAME AND ADDRESS	DESCRIPTION OF SERVICES	COMPENSATION
TG NICKEL AND ASSOCIATES LLC 333 7TH AVENUE NEW YORK, NY 10001	CONSTRUCTION	11,676,772.
ZUBATKIN OWNER REPRESENTATION LLC 333 WEST 52ND STREET, 6TH FL NEW YORK, NY 10019	PROJECT MANAGEMENT	599,894.
ROGERS ARCHITECTS PLLC 100 READE STREET NEW YORK, NY 10013	ARCHITECT	497,294.
TRASK LTD 350 7TH AVENUE, RM 201 NEW YORK, NY 10001	CONSTRUCTION	200,954.
VENABLE LLP 750 E. PRATT STREET, STE.#900 BALTIMORE, MD 21202	LEGAL	160,849.

#### SCHEDULE R (Form 990)

Department of the Treasury

Internal Revenue Service

# **Related Organizations and Unrelated Partnerships**

 $\blacktriangleright$  Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047
2018
Open to Public Inspection

Name of the organization

MADISON SQUARE BOYS & GIRLS CLUB, INC.

Employer identification number

13-5596792

Name, add	(a) dress, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	<b>(d)</b> Total income	(e) End-of-year assets	<b>(f)</b> Direct controlling entity
1)						
2)						
3)						
4)						
5)						
6)						

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

(a)  Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	conti	g) 512(b)(13) rolled ity?
						Yes	No
(1) MSBGC-NYC SUPPORT CORP. 81-5459134							
250 BRADHURST AVE NEW YORK, NY 10039	SUPPORT	NY	501(C)(3)	11A	MAD. SQ. BGC	X	
(2)							
(3)							
(4)							
(5)							
(6)							
(7)							

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2018

Schedule R (Form 990) 2018

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

	(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	<b>(d)</b> Direct controlling entity	controlling income (related, unrelated, excluded from Share of total share of end-of- year assets allocations? Coc amoultoned of Science share of end-of- year assets allocations?		Share of total Share of end-of- income year assets		(i) Code V - UBI amount in box 20 of Schedule K-1 (Form 1065)	UBI Gen box 20 mar le K-1 par					
			oounity)		,			Yes	No		Yes	No			
<u>(1)</u>															
(2)															
(3)															
(4)															
(5)															
(6)															
(7)															

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total	(g) Share of end-of-year assets	(h) Percentage ownership	(i) Section 512(b)(13) controlled entity?
								Yes No
(1)								
(2)								
(3)								
(4)								
(5)								
(6)								
(7)								

Page 3

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Not	e: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.		١	'es	No				
1	During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?								
а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity.	1	а	х	X				
	t, grant, or capital contribution to related organization(s)								
С	Gift, grant, or capital contribution from related organization(s)	1	С		X				
	pans or loan guarantees to or for related organization(s)								
е	Loans or loan guarantees by related organization(s)		е		Х				
f	Dividends from related organization(s)	1	f		Х				
q	Sale of assets to related organization(s)		g		Χ				
	Purchase of assets from related organization(s)		h		Х				
i	Exchange of assets with related organization(s)	1	li 🗌		Х				
i	Lease of facilities, equipment, or other assets to related organization(s)	1	ij		Х				
•	(4)								
k	Lease of facilities, equipment, or other assets from related organization(s)	_ 1	k	Х					
	I Performance of services or membership or fundraising solicitations for related organization(s)								
	Performance of services or membership or fundraising solicitations by related organization(s).		m		Х				
	n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)								
	Sharing of paid employees with related organization(s)		0	Х					
•	on and on place of the control of th								
p	Reimbursement paid to related organization(s) for expenses	1	р		Х				
-	Reimbursement paid by related organization(s) for expenses		q		Х				
٦									
r	Other transfer of cash or property to related organization(s)	1	r		Х				
	Other transfer of cash or property from related organization(s).		s		Х				
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction	thresh	olds	. '					
	(a) (b) (c)	(c							
		thod of o		)					
	1,9po (a 5)	amount		Ju					

Name of related organization	Transaction type (a-s)	Amount involved	Method of determining amount involved
(1) MSBGC-NYC SUPPORT CORPORATION	K	36,550.	ESTIMATED COST
(2) MSBGC-NYC SUPPORT CORPORATION	В	549,037.	HISTORIC VALUE
(3)			
_(4)			
(5)			
(6)			

Schedule R (Form 990) 2018 Page 4

# Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under	organizations?		(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?		(i) Code V - UBI amount in box 20 of Schedule K-1 (Form 1065)	partner?		ownership
(4)			sections 512-514)	Yes	No			Yes	No		Yes	No	
_(1)													
(2)													
(3)													
(4)													
(5)													
(6)													
(7)													
(8)													
(9)													
(10)													
(11)													
(12)													
(13)												_	
(14)													
(15)												_	
(16)													
(10)													

Schedule R (Form 990) 2018 Page 5

# Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R. See instructions.